

North Somerset Council

Report to the Health and Wellbeing Board

Date of meeting: 17th September 2020

Subject of report: Understanding the new Health & Wellbeing Landscape - Discussion

Author: Matt Lenny, Director of Public Health

1. Purpose of report

This report provides a guide to the following discussion item which will enable partners to review recent challenges, evaluate potential new responses and frame these as part of the forthcoming Joint Health and Wellbeing Strategy.

2. Recommendations

2.1 The Health and Wellbeing board is recommended to:

- i. Engage openly in the discussion outlined below in the spirit of
- ii. Endorse the development of a new Joint Health & Wellbeing Strategy based on the outcomes of these discussions

3. Details

3.1 Since the formation of the new North Somerset Health & Wellbeing Board, all members and partners have experienced the considerable disruption of the Covid-19 pandemic. These unprecedented circumstances both require us to consider our priorities and plans, and provide us with new ways of working together.

3.2 Thus, this meeting will serve as an opportunity to revisit our local response and recalibrate the partnership, with a view to developing a new Joint Health & Wellbeing Strategy.

3.3 The discussion guide – Appendix 1 below – is provided to support members in reviewing this period and considering opportunities, including links to recommended resources for their consideration in advance of the meeting.

4. Policy and Legal Implications

4.1 Each Health & Wellbeing Board is under a statutory duty to develop a Joint Health and Wellbeing Strategy (*Health and Social Care Act 2012, s193*). Responsible Local Authorities and Clinical Commissioning Groups must have

regard to these strategies in exercising their functions. (*Local Government and Public Involvement in Health Act 2007, s 116B*)

5. Risk Management

- 5.1 This discussion aims to evaluate the risks and opportunities which have arisen across the partnership as we have jointly managed a response to Covid-19. A broader understanding of these risks will inform the key actions and areas of focus in the new Joint Health & Wellbeing Strategy.

6. Finance and Resource Implications

- 6.1 There are no specific resource implications arising from this report. The effective use of resources across the local partnership may be a matter for further exploration in the Joint Health & Wellbeing Strategy.

7. Equality Implications

- 7.1 The published strategy will be required to detail how it will meet the needs of all residents of North Somerset, taking particular account of groups who may experience particular inequality or challenges in accessing services or support.

8. Climate Change and Environmental Implications

- 8.1 There are no specific environmental implications arising from this report.

9. Engagement Undertaken or required

- 9.1 The Joint Health & Wellbeing Strategy will be subject to wider public engagement as it develops.

North Somerset Health and Wellbeing Board

Appendix 1 - Understanding the new health and wellbeing landscape

What has been the local impact of COVID-19 and how does it impact on the development of the Joint Strategic Needs Assessment (JSNA) and Joint Health and Wellbeing Strategy (JHWS), including local priority actions?

Prompts for discussion:

- What do we need to change in how we develop these areas of work in the light of the pandemic?
- The development of our Health and Wellbeing Strategy has been delayed by the impact of COVID but will restart from September. How would members and partners like that process to be taken forward?
- What are the new or changed priorities that you feel we should focus on?
- Are there new ways of working as a HAWB that we need to adopt?
- What challenges do we need to anticipate in achieving those goals e.g. financial, workforce, service delivery changes?
- What determinants of health and wellbeing do we need consider alongside specific challenges e.g. worklessness, poverty, educational achievement, housing development etc? What are the priority determinants?
- Are there any reorganisation challenges that we need to take account of, either locally or nationally driven decisions? For example, integrated care system development or joint commissioning plans?

What do we need a sharp focus on now?

Prompts for discussion:

- Including the identification of any urgent and immediate corrective action that needs to take place, mindful of lessons learned during the emergency period and ongoing response looking towards recovery.
- Which priorities are coming to the fore in this post-emergency phase? For example, mental health, especially in the community, physical activity, local health inequalities that have increased morbidity and mortality. What might this mean for targeting prevention, health promotion, care and support?
- Are there other settings or groups that need to be considered as priorities, for example, ongoing support for care homes, population health consequences of postponed NHS activity or specific mental health needs of frontline workers.

Public protection priorities

The Board will be briefed about the next phase of public protection work, including the local system readiness for prevention, testing and contact tracing.

Summary slides will be presented in the meeting to support this discussion point.

What positives have come out of the emergency and what good practice needs to be recognized, valued and sustained?

Prompts for discussion:

- partnership to meet population needs – statutory and voluntary sector examples
- hospital discharge arrangements
- co-production of new interventions
- new approaches to governance through online platforms.

And what needs improving?

Prompts for discussion:

- no-blame approach to what didn't work – not just in terms of the local response but co-ordination between national and local organisations, consistency of information to communities etc.
- what is needed for future emergency responses, medium-term of addressing the long tail of COVID-19 and the long-term co-ordination of the health, wellbeing and care system.

What do we need to do next?

What are the medium- and longer-term actions we need to consider for our future agendas and related workstreams?

Prompts for discussion:

- no-blame approach to what didn't work – not just in terms of the local response but co-ordination between national and local organisations, consistency of information to communities etc.

These might include:

- agenda items for future formal HWB meetings
- issues for intervening HWB development sessions
- have we still got the right people around the table?
- involvement of localities, towns and parishes
- understanding how our place will influence strategy and decision-making in wider footprints
- mechanisms to be candidly aware of and vigilant about the relevance of our plans for the wider system e.g. development of an integrated care system for health and care and improved health and wellbeing

- Consider engagement and communications strategy/plans with partners and the community.

Are there existing tools and frameworks that can help us?

Prompts for discussion:

- Health in All Policies approach
- Marmot 10-year review of health inequalities
- Place based approach to reducing health inequalities
- Health Foundation tools including the focus on health inequalities
- Working with the Local Government Association regional/national health and wellbeing support
- Working within the South West Health and Wellbeing network

Useful resources which may help to prompt ideas and discussion:

Health Foundation

Includes a focus on generation COVID (a look at the effect on young people); a webinar on what the pandemic means for the nation's health and health inequalities; and evidence of the impact of COVID including access to healthcare and the impact on health outcomes.

<https://www.health.org.uk/topics/inequalities>

Institute of Health Equity

Health equity in England: The Marmot Review 10 years on – including a useful executive summary showing that improvements in life expectancy are stalling

https://www.health.org.uk/sites/default/files/2020-03/Health%20Equity%20in%20England_The%20Marmot%20Review%2010%20Years%20On_executive%20summary_web.pdf

The King's Fund

The road to renewal – five priorities for health and care and what a new system needs to look like to meet population needs

<https://www.kingsfund.org.uk/publications/covid-19-road-renewal-health-and-care>